# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Local Governi	ment Type	nship	∐Vill	lage	Other	Local Governm	ent Name			County	
Audit Date		<u> </u>	1	pinion Da			Date Accou	ntant Report Submit	ted to State:		
accordance	with th	e Sta	tement	s of th	ne Govern	mental Accou	unting Star		GASB) and th	e Uniform Rep	nents prepared in orting Format fo
We affirm t	hat:										
1. We have	e compl	ied wi	th the E	Bulletin	for the Au	ıdits of Local l	Units of Go	vernment in Mic	chigan as revise	d.	
2. We are	certified	publi	c accou	untants	registered	d to practice in	n Michigan.				
We further a			_		sponses h	ave been disc	closed in th	e financial state	ements, includir	g the notes, or i	n the report of
You must ch	neck the	applic	able bo	ox for e	ach item b	pelow.					
Yes	No	1. C	ertain (	compo	nent units/	/funds/agencie	es of the lo	cal unit are excl	uded from the f	inancial statem	ents.
Yes	No		here a 75 of 1		umulated (	deficits in one	e or more o	of this unit's un	reserved fund	palances/retaine	ed earnings (P.A
Yes	No		here a mende		ances of	non-complian	ce with the	Uniform Acco	unting and Bu	dgeting Act (P./	A. 2 of 1968, as
Yes	No							ther an order gency Municipa		he Municipal Fi	inance Act or its
Yes	No				-			do not comply amended [MC	=	requirements. (	P.A. 20 of 1943
Yes	No	6. T	he loca	al unit h	nas been d	delinquent in d	listributing	ax revenues that	at were collecte	d for another ta	ixing unit.
Yes [	No	7. p	ension	benefi	ts (normal	I costs) in the	current ye	ar. If the plan i	s more than 10	•	rent year earned d the overfunding ar).
Yes	No		he loca MCL 12			dit cards and	has not a	dopted an appl	icable policy a	s required by F	P.A. 266 of 1995
Yes	No	9. T	he loca	al unit h	nas not ado	opted an inve	stment poli	cy as required b	y P.A. 196 of 1	997 (MCL 129.9	95).
We have e	nclosed	the fo	ollowin	ng:					Enclosed	To Be Forwarded	Not Required
The letter of	of comme	ents a	nd reco	ommen	dations.						
Reports on	individu	al fede	eral fina	ancial a	assistance	programs (pro	ogram aud	ts).			
Single Aud	it Report	s (ASI	_GU).								
Certified Publi	ic Accounta	ant (Firn	n Name)								
Street Addres	S							City		State ZIP Coo	
Accountant Si	gnature									Date	

Montcalm County, Michigan

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

Year Ended February 28, 2005

# Montcalm County, Michigan Contents

February 28, 2005

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February 28, 2005

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Certified Public Accountant

### INDEPENDENT AUDITORS' REPORT

To the Village Council Village of Howard City Montcalm County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of Village of Howard City as of and for the year ended February 28, 2005, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Howard City management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of the Village of Howard City as of February 28, 2005, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Howard City basic financial statements. The combining and individual nonmajor fund financial statements, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Byron Center, Michigan

Jonglas Welley

July 1, 2005

Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2005

### **Using this Annual Report**

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Village as a whole and present a longer-term view of the Village's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Village's operations in more detail than the government-wide financial statements.

The 54% decrease in program expenses in general government is a result of the Renaissance Zone construction.

### The Village as a Whole

The Village's combined net assets increased 31% from a year ago, increasing from \$2,164,350 to \$2,834,923. This increase is a direct result of the purchase of a new fire truck, the addition of the Renaissance Zone Bond and the addition of \$869,780 of existing infrastructure assets that were not recorded last year.

These investments have proven to be valuable for the following reasons: 1) The purchase of the fire truck has allowed the Village to keep its I.S.O. rating at a level 6 yielding lower insurance rates for the Village's fire protection area, and 2) The Renaissance Zone has created approximately 150 new jobs and has the infrastructure in place for additional business growth.

Unrestricted net assets, the part of net assets that can be used to finance day to day operations, increased by \$422,627 for the governmental activities. This represents an increase approximately 76%. The current level of unrestricted net assets for our governmental activities stands at \$(137,100), or about (12)% of expenses. This is within the targeted range set by the Village Council during its last budget process.

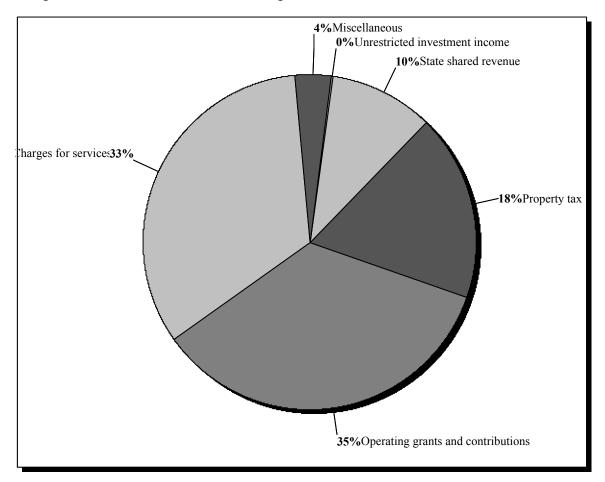
	_(	Sovernmental A	Activities	<b>Business-type</b>	activities	Total			
		2005	2004	2005	2004	2004	2004		
Current assets	\$	203,529 \$	240,038 \$	217,133 \$	230,969 \$	420,662 \$	471,007		
Noncurrent assets		1,461,387	339,230	2,296,461	2,384,847	3,757,848	2,724,077		
Total assets		1,664,916	579,268	2,513,594	2,615,816	4,178,510	3,195,084		
Long-term debt outstanding		593,727	190,662	715,000	769,000	1,308,727	959,662		
Other liabilities		15,728	47,595	19,132	23,477	34,860	71,072		
Total liabilities		609,455	238,257	734,132	792,477	1,343,587	1,030,734		
Net assets									
Invested in capital assets - net of debt		1,390,562	339,230	1,581,461	2,384,847	2,972,023	2,724,077		
Unrestricted		(335,101)	1,781	198,001	(561,508)	(137,100)	(559,727)		
Total net assets	\$	1,055,461 \$	341,011 \$	1,779,462 \$	1,823,339 \$	2,834,923 \$	2,164,350		

Montcalm County, Michigan
Management Discussion and Analysis
For the year ended February 28, 2005

	G	overnmental	Activities	<b>Business-type</b>	activities	Tota	d
		2005	2004	2005	2004	2005	2005
Program revenues							
Charges for services	\$	170,701 \$	195,352 \$	286,715 \$	284,369 \$	457,416 \$	479,721
Operating grants and contributions		476,193	414,789	-	-	476,193	414,789
General revenue							
Property tax		245,811	232,991	-	-	245,811	232,991
State shared revenue		138,533	146,407	-	-	138,533	146,407
Unrestricted investment income		1,216	855	775	979	1,991	1,834
Miscellaneous		47,887	24,367	-	-	47,887	24,367
Interfund transfers		(11,463)	2,400	11,463	(2,400)	-	-
Total revenues		1,068,878	1,017,161	298,953	282,948	1,367,831	1,300,109
Program expenses							
General government		201,400	373,631	-	-	201,400	373,631
Public safety		265,759	258,347	-	-	265,759	258,347
Public works		307,941	318,809	-	-	307,941	318,809
Recreation and culture		9,517	20,360	-	-	9,517	9,517
Sewer Fund		-	-	223,951	188,541	223,951	188,541
Water Fund		-	-	118,880	131,315	118,880	131,315
Interest on long-term debt		17,901	32,516	-	-	17,901	32,516
Total expenses		802,518	1,003,663	342,831	319,856	1,145,349	1,312,676
Change in net assets	\$	266,360 \$	13,498 \$	6 (43,878)\$	(36,908)\$	222,482 \$	(12,567)

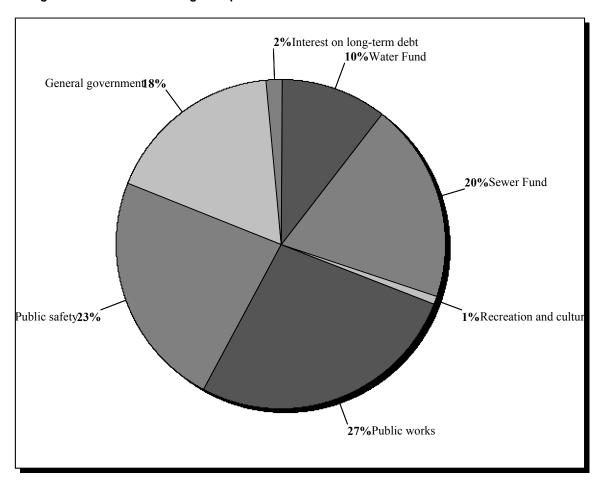
Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2005

The following chart illustrates the sources of the Village's revenue.



Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2005

The following chart illustrates the Village's expenses.



Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2005

#### The Village's Funds

Our presentation of the Village's major funds begins on page 14, following the entity wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Village as a whole. The Village Council creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millages. The Village's major funds for 2005 were the General Fund and the Major Streets Special Revenue Fund.

### The General Fund Budget

Total revenue and expenditures of the General Fund increased over last year because the Village purchased a fire truck that was financed by a grant from the Department of Homeland Security. This grant was approved during the fiscal year ending in 2005 and was not included in the original budget causing the budget amount to be increased mid-year.

### Capital Asset and Debt Administration

At the end of 2005, the Village had \$3,757,848, net of accumulated depreciation, invested in a broad range of capital assets, including buildings, police and fire equipment and water and sewer lines.

The following table shows the Village's capital assets compared to last year.

	_(	Sovernme	ental	Activities Business-typ			activities	Tota	<u> </u>	
		20	05	200	)4	2005	2004	2005	2004	
Land	\$	-	\$	-	\$	34,300 \$	34,300 \$	34,300 \$	34,300	
<b>Buildings and improvements</b>		93,0	00	96,00	0	-	-	93,000	96,000	
Equipment		509,0	39	243,23	0	670	838	509,709	244,068	
Infrastructure		859,3	48	869,78	0	2,261,491	2,349,710	3,120,839	3,219,490	
Total net assets	\$	1,461,3	87 \$	1,209,01	0 \$	2,296,461 \$	2,384,848 \$	3,757,848 \$	3,593,858	

Montcalm County, Michigan Management Discussion and Analysis For the year ended February 28, 2005

### **Economic Factors and Next Year's Budgets and Rates**

The Village Council has approved to issue a bond up to \$500,000 to leverage additional grant funding to improve the road infrastructure within the Village.

The Village has applied for a Transportation Enhancement Grant to undergo a streetscape project in the Downtown which includes water, sewer and street improvements. This could result in the issuance of a bond in the amount of \$800.000 to complete the improvements.

The Village Council has approved an expenditure of approximately \$30,000 in matching funds for an existing Transportation Enhancement Grant to construct a staging area along the White Pine Trail.

Due to the rapid growth of residential and commercial sewer customers, the wastewater treatment facility is nearing 90% capacity. This will require additional investment in the sewer infrastructure in the near future.

### **Contacting the Village's Management**

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Village's finances and to show the Village's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Village's Manager at the Howard City Village Hall, 125 Shaw Street, Howard City, Michigan, 49329. The Village's phone number is (231) 937-4311.



Montcalm County, Michigan Statement of Net Assets

	G	overnmental activities	Business type activities	Total	Component unit		
<u>ASSETS</u>							
Cash and cash equivalents	\$	203,529	\$ 176,889	\$ 380,418	\$ 47,852		
Receivables (net)		-	40,244	40,244	-		
Capital assets (net)		1,461,387	2,296,461	3,757,848	-		
TOTAL ASSETS	\$	1,664,916	\$ 2,513,594	\$ 4,178,510	\$ 47,852		
<u>LIABILITIES</u>							
Accounts payable	\$	5,618	\$ -	\$ 5,618	\$ -		
Accrued and other liabilities		10,110	16,689	26,799	-		
Deferred revenue		-	2,443	2,443	-		
Due within one year		53,766	59,000	112,766	-		
Due in more than one year		539,961	656,000	1,195,961	-		
TOTAL LIABILITIES		609,455	734,132	1,343,587	-		
NET ASSETS							
Invested in capital assets		1,390,562	1,581,461	2,972,023	-		
Unrestricted		(335,101)	198,001	(137,100)	47,852		
TOTAL NET ASSETS		1,055,461	1,779,462	2,834,923	47,852		
TOTAL LIABILITIES AND NET ASSETS	\$	1,664,916	\$ 2,513,594	\$ 4,178,510	\$ 47,852		

Montcalm County, Michigan Statement of Activities For the year ended February 28, 2005

Functions/Progra	ms	Expenses	Charges for services	Operating grants and contributions
PRIMARY GOVERNMENT EXPENSES		•		
General government	\$	201,400	\$ 2,678	\$ -
Public safety		265,759	96,977	306,972
Public works		307,941	70,196	169,221
Recreation and culture		9,517	850	-
Interest on long-term debt		17,901	-	-
Total Governmental activities		802,518	170,701	476,193
BUSINESS TYPE EXPENSES				
Sewer		223,951	155,401	-
Water		118,880	131,314	
Total Business type activities		342,831	286,715	
Total Primary government		1,145,349	457,416	476,193
COMPONENT UNIT EXPENSES				
<b>Downtown Development Authority</b>	\$	24,509	\$ -	\$ -

#### **General Revenues**

**Property taxes** 

State-shared revenue

Unrestricted investment income

Miscellaneous

**Transfers** 

Total general revenues - special items and transfers

Change in net assets

Net assets at beginning of year

Net assets at end of year

	Governmental	Business-type		Component
_	activities	activities	Total	unit
\$	(198,722)	\$	\$ (198,722)	\$
	138,190		138,190	
	(68,524)		(68,524)	
	(8,667)		(8,667)	
	(17,901)		(17,901)	
	(155,624)		(155,624)	
	, ,		, ,	
		(68,550)	(68,550)	
		12,434	12,434	
		(56,116)	(56,116)	
_		, , ,	` ' '	
	(155,624)	(56,116)	(211,740)	
				\$ (24,509)
				· · · · ·
	245,811	-	245,811	28,185
	138,533	-	138,533	-
	1,216	775	1,991	90
	47,887	-	47,887	155
	(11,463)	11,463	-	-
	421,984	12,238	434,222	28,430
_	,	•	,	,
	266,360	(43,878)	222,482	3,921
_	,	(12,310)	, . <b>~_</b>	
_	789,101	1,823,340	2,612,441	43,931
\$		\$ 1,779,462	\$	\$ 47,852

Montcalm County, Michigan Governmental Funds Balance Sheet February 28, 2005

			Major Streets	Nonmajor	
	Ge	neral Fund	Fund	Funds	Tota
ASSETS					
Cash	\$	88,563	\$ 19,794	\$ 61,124	\$ 169,481
Due from other funds		78	-	-	78
TOTAL ASSETS	\$	88,641	\$ 19,794	\$ 61,124	\$ 169,559
LIABILITIES AND FUND BALANCES					
LIABILITIES					
Accounts payable	\$	5,618	\$ -	\$ -	\$ 5,618
Due to other funds		-	-	78	78
Accrued wages payable		3,776	-	-	3,776
Payroll deductions payable		917	-	-	917
TOTAL LIABILITIES		10,311	-	78	10,389
FUND BALANCES					
Reserved for					
Debt service		-	-	9,336	9,336
Streets		-	19,794	51,600	71,394
Capital projects		-	-	110	110
Unreserved		78,330	-	-	78,330
TOTAL FUND BALANCES		78,330	19,794	61,046	159,170
TOTAL LIABILITIES AND FUND BALANCES	\$	88,641	\$ 19,794	\$ 61,124	\$ 169,559

# Montcalm County, Michigan

Montcalm County, Michigan

Reconciliation of Fund Balance of Governmental Funds to the Net Assets of Governmental Activities on the Statement of Net Assets

Total fund balances - total governmental funds	\$ 159,170
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:	
Capital assets at cost	1,686,600
Accumulated depreciation	(331,534)
Net capital assets	1,355,066
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds. Balances at February 28, 2005 were:	
Bonds payable	(42,000)
Installment purchase contracts payable	(67,550)
Industrial Park Loan	(439,362)
Internal service funds are used by management to charge the costs of equipment rental activities to individual funds. The assets and liabilities of the internal service fund are	
included in governmental activities in the statement of net assets	 90,137
Net assets of governmental activities	\$ 1,055,461

Montcalm County, Michigan Governmental Funds

Statement of Revenue, Expenditures, and Changes in Fund Balances

			Major Streets		Nonmajor	
	G	eneral Fund	Fund		Funds	Total
REVENUE						
Property taxes	\$	194,622	\$ -	\$ -	\$ -	\$ 194,622
Federal grants		304,580	-	-	-	304,580
State grants		140,248	114,965	-	118,824	374,037
Licenses and permits		950	-	-	-	950
Fines and forfeits		1,089	-	-	-	1,089
Charges for services		113,946	-	-	-	113,946
Interest and rentals		3,479	95	-	165	3,739
Other revenue		17,106	-	-	-	17,106
TOTAL REVENUE		776,020	115,060	-	118,989	1,010,069
EXPENDITURES						
General government		115,337	_	-	-	115,337
Public safety		547,893	_	-	-	547,893
Public works		32,423	78,722	-	141,148	252,293
Recreation and culture		12,886	-	-	-	12,886
Other		38,141	_	-	-	38,141
Debt service		-	-	-	14,751	14,751
TOTAL EXPENDITURES		746,680	78,722	-	155,899	981,301
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		29,340	36,338	_	(36,910)	28,768
OTHER FINANCING SOURCES (USES)						
Transfers in		18,372	-	-	73,486	91,858
Transfers out		(36,053)	(22,368)	-	(39,401)	(97,822)
TOTAL OTHER FINANCING SOURCES (USES)	)	(17,681)	(22,368)	-	34,085	(5,964)
NET CHANGE IN FUND BALANCES		11,659	13,970	-	(2,825)	22,804
FUND BALANCES, BEGINNING OF YEAR		66,671	5,824	-	63,871	136,366
FUND BALANCES, END OF YEAR	\$	78,330	\$ 19,794	\$ -	\$ 61,046	\$ 159,170

Montcalm County, Michigan

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Net change in fund balances - total governmental funds	\$	22,804
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of	_	
activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of capital outlay added to capital assets.	1	323,594
An internal service fund is used by management to charge the cost of certain equipment to individual funds		(19,475)
Repayment of bond principal is an expenditure in governmental funds, but the repayment reduces long-term liabilities in the statement of net assets		23,578
Some expense reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:		
Depreciation		(66,470)
Accrued absences		(17,671)
Change in net assets of government activities	\$	266,360

Montcalm County, Michigan Proprietary Funds Statement of Net Assets February 28, 2005

							(	Governmental activities - Internal
		Sewer Fund	V	Vater Fund		Total		Service Fund
<u>ASSETS</u>								
Current assets								
Cash	\$	37,707	\$	63,032	\$	100,739	\$	34,048
Accounts receivable		23,429		16,815		40,244		-
Total current assets		61,136		79,847		140,983		34,048
Noncurrent assets								
Restricted cash		63,277		12,873		76,150		-
Capital assets		1,763,004		533,457		2,296,461		106,321
Total Noncurrent assets		1,826,281		546,330		2,372,611		106,321
TOTAL ASSETS	\$	1,887,417	\$	626,177	\$	2,513,594	\$	140,369
LIABILITIES AND NET ASSETS								
Current liabilities								
Payroll deductions payable	\$	_	\$	_	\$	_	\$	5,417
Accrued interest payable	Ψ	10,121	Ψ	325	Ψ	10,446	Ψ	-
Customers deposits payable		58		6,185		6,243		_
Deferred revenue		2,443		-		2,443		_
Total current liabilities		12,622		6,510		19,132		5,417
Long-term debt								
Bonds payable		640,000		75,000		715,000		_
Notes payable		-		-		-		44,815
Total noncurrent liabilities		640,000		75,000		715,000		44,815
TOTAL LIABILITIES		652,622		81,510		734,132		50,232
NET ASSETS								
Invested in capital assets - net of related debt		1,123,004		458,457		1,581,461		66,815
Undesignated		1,123,004		456,457 86,210		1,561,461		23,322
TOTAL NET ASSETS		1,234,795		544,667		1,779,462		90,137
TOTAL REL ADDLIV		1,204,130		J77,00 <i>1</i>		1,113,402		-
TOTAL LIABILITIES AND NET ASSETS	\$	1,887,417	\$	626,177	\$	2,513,594	\$	140,369

Montcalm County, Michigan
Proprietary Funds
Statement of Revenue, Expenses and Changes in Net Assets
For the year ended February 28, 2005

				G	overnmental activities - Internal
	Sewer Fund	V	Vater Fund	Total S	Service Fund
OPERATING REVENUE					
Sales	\$ 155,401	\$	130,935	\$ 286,336 \$	70,197
Other	-		379	379	
TOTAL OPERATING REVENUE	155,401		131,314	286,715	70,197
OPERATING EXPENSES					
Personal services	70,099		53,150	123,249	19,395
Contractual services	19,923		19,608	39,531	14,991
Utilities	16,057		12,568	28,625	10,060
Repairs and maintenance	7,187		2,831	10,018	6,302
Rent	8,343		7,718	16,061	-
Other	118		996	1,114	5,178
Depreciation	71,916		16,471	88,387	25,172
TOTAL OPERATING EXPENSES	193,643		113,342	306,985	81,098
OPERATING INCOME (LOSS)	(38,242)		17,972	(20,270)	(10,901)
OFERATING INCOME (LOSS)	(30,242)		17,372	(20,270)	(10,901)
NONOPERATING REVENUE (EXPENSES)					
Interest and dividends	672		103	775	77
Interest expense	(30,308)		(5,538)	(35,846)	(3,150)
Transfers in	13,663		-	13,663	-
Transfers out	(1,100)		(1,100)	(2,200)	(5,500)
TOTAL NONOPERATING REVENUES (EXPENSE)	(17,073)		(6,535)	(23,608)	(8,573)
Income (loss) before contributions and transfers	(55,315)		11,437	(43,878)	(19,474)
CHANGE IN NET ASSETS	(55,315)		11,437	(43,878)	(19,474)
NET ASSETS, BEGINNING OF YEAR	1,290,110		533,230	1,823,340	109,611
NET ASSETS, END OF YEAR	\$ 1,234,795	\$	544,667	\$ 1,779,462 \$	90,137

Montcalm County, Michigan Proprietary Funds Statement of Cash Flows For the year ended February 28, 2005

		Sewer Fund	Water Fund	Т	otal	Governmental activities - Internal Service Fund
CASH FLOWS FROM OPERATING ACTIVITIES			774101 7 4114	-	otu.	
Receipts from customers	\$	154,191	\$ 130,541	\$ 284	732	\$ 82,019
Payments to suppliers	Ψ	(51,628)	(50,147)	(101,		(37,203)
Payments to suppliers  Payments to employees		(70,099)	(53,150)	(123,	•	(19,395)
Internal activity - payments to other funds		-	(330)		330)	-
Other receipts (Payments)		2,443	- (555)	•	443	_
Due from other funds		(132)	_	-	132)	_
Net cash provided (used) by operating activities		34,775	26,914	61,0		25,421
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Operating subsidies and transfers to other funds		12,563	(1,100)	11,	463	(5,500)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Purchase of capital assets						(20,425)
Principal and interest paid on capital debt		- (72,116)	- (18,092)	- (90,	2001	,
Net cash provided (used) by capital and related		(72,116)	(10,092)	(90,	200)	(15,869)
financing activities		(72,116)	(18,092)	(90,	208)	(36,294)
CASH FLOWS FROM INVESTING ACTIVITIES						
Interest and dividends		672	103		775	77
Net cash provided by investing activities		672	103		775	77
Net increase (decrease) in cash and cash equivalents		(24,106)	7,825	(16,	281)	(16,296)
Balances - beginning of year		125,090	68,080	193,	170	50,344
Balances - end of year	\$	100,984	\$ 75,905	\$ 176,	889	\$ 34,048
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities Operating income (loss)	\$	(38,242)	\$ 17,972	\$ (20,;	270)	\$ (10,901)
Provided (used) by operating activities	-	. , ,	,	, ,	,	, , ,
Depreciation expense		71,916	16,471	88,	387	25,172
Receivables - net		(1,210)	(773)	-	983)	11,822
Accounts and other payables		(132)	(6,756)		388)	(672)
Deferred revenue		2,443	-	-	443	- ` '
Net cash provided by operating activities	\$	34,775	\$ 26,914		689	\$ 25,421

Montcalm County, Michigan Fiduciary Funds Statement of Net Assets For the year ended February 28, 2005

	Agen	cy Fund Type
ASSETS		
Cash	\$	2,341
		_
<b>LIABILITIES AND FUND BALANCE</b>		
Payroll withholdings payable	\$	2.341

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Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of Village of Howard City conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Village of Howard City:

#### A. Reporting Entity

The Village of Howard City was incorporated under the provisions of Act 8, P.A. 1895 as amended as a General Law Village. The Village operates under a President-Council form of government and provides the following services as authorized by its charter: public safety, public works, culture and recreation, public improvement, and general administration services.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Village of Howard City's property tax is levied on each December 1 on the taxable valuation of property (as defined by State statutes) located in Village of Howard City as of the preceding December 31st.

Although Village of Howard City's 2004 ad valorem tax is levied and collectible on December 1, 2004, it is Village of Howard City's policy to recognize revenue from the current tax levy in the current year when the proceeds of this levy are budgeted and made "available" for the financing of operations. "Available" means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days).

The 2004 taxable valuation of Village of Howard City totaled \$21,424,805, on which ad valorem taxes levied consisted of the following:

	Mills levied	Raising
Operating	9.1502 \$	196,041
Highway	3.2599 \$	69,843

These amounts are recognized in the General Fund financial statements as taxes receivable-current.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Major Streets Fund accounts for Act 51 money received from the Stat of Michigan for the maintenance and construction of streets in the Village.

The government reports the following major proprietary funds:

The Water Fund and the Sewer Fund account for the activities of the water distribution system and sewage collection system.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected to also follow private-sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering foods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relate to charges to customers for sales and services. The water and sewer funds also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

#### D. Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments--Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables--In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1st on the taxable valuation of property as of the preceding December 31st. Taxes are considered delinquent on March 1st of the following year, at which time penalties and interest are assessed.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

Inventories and Prepaid Items--Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets--Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

Buildings 40 to 60 years
Building improvements 15 to 30 years
Water and Sewer Lines 50 to 75 years
Roads 40 years
Vehicles 3 to 5 years
Office equipment 5 to 7 years
Computer equipment 3 to 7 years

Compensated Absences (Vacation and Sick Leave)--It is the government's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. All unused vacation and sick pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements.

Long-Term Obligations--In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund Equity--In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Comparative Data/Reclassifications--Comparative total data for the prior year have been presented only for individual governmental funds in the fund financial statements in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### NOTE 2-STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information--Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

The Village normally follows these procedures in establishing the budgetary data reflected in the financial statements:

The Village Administration submits to the Village Council a proposed operating budget for the fiscal year commencing the following March 1.

The operating budget includes proposed expenditures and the means of financing them.

A public hearing is conducted at the Village hall to obtain taxpayer comments.

The budget is legally adopted by ordinance before March 1.

All budget appropriations lapse at year end. Budgetary amounts reported herein are as originally adopted, or as amended by the Village Council throughout the operating year.

The Village adopts budgets for the General Fund and the Special Revenue Funds.

Budgets shown in the financial statements are adopted on a basis consistent with generally accepted accounting principles, and consist only of those amounts contained in the formal budget approved as amended by the Village Council.

The legal level of control is at the activity level of the General Fund, and at the fund expenditure totals for the and Special Revenue funds.

The Village Manager is authorized to transfer budgeted amounts between accounts within the same department. Revisions that alter the total expenditures of any fund or total department expenditures must be approved by the Village Council.

The budget document presents information by fund, function, department and line items. The legal level of budgetary control adopted by the governing body is the department level.

Amounts encumbered for purchase orders, contracts, etc., are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

#### **NOTE 3 - DEPOSITS AND INVESTMENTS**

Michigan Compiled Laws, Section 129.91, authorizes Village of Howard City to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The Village is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

The Village of Howard City Council has designated two banks for the deposit of Village funds. The investment policy adopted by the Council in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and Certificate of Deposits, but not the remainder of State statutory authority as listed above.

The Village of Howard City's deposits and investment policy are in accordance with statutory authority.

At year-end, the Village's deposits and investments were reported in the basic financial statements in the following categories:

	Governmenta	I Business-Type	Fiduciary	<b>Total Primary</b>	Component
	activities	activities	Funds	Government	Units
Cash and cash equivalents	\$ 169,481	\$ 176,889 \$	2,341 \$	348,711 \$	47,853

The bank balance of the Village's deposits is \$445,642, of which \$197,086 is covered by federal depository insurance and \$248,556 is uninsured and uncollateralized.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### **NOTE 4 - CAPITAL ASSETS**

Capital asset activity of the primary government for the current year was as follows:

	Balance				Balance
Governmental Activities	March 1, 2004	Additions	Disposals	Febru	ıary 28, 2005
Capital assets being depreciated:					
Buildings	\$ 120,000	\$	\$	\$	120,000
Equipment	311,206	310,401			621,607
Internal service fund equipment	365,023	20,425			385,448
Infrastructure	931,800	13,193			944,993
Subtotal	1,728,029	344,019			2,072,048
Accumulated depreciation:					
Buildings	24,000	3,000			27,000
Equipment	179,044	39,845			218,889
Internal service fund equipment	253,955	25,172			279,127
Infrastructure	62,020	23,625			85,645
Subtotal	519,019	91,642			610,661
Net capital assets being depreciated	1,209,010	252,377			1,461,387
Net capital assets	\$ 1,209,010	\$ 252,377	\$	\$	1,461,387
	Balance				Balance
Business-Type Activities	March 1, 2005	Additions			ary 28, 2005
Assets not being depreciated	\$ 34,300	\$ \$	i	\$	34,300
Capital assets being depreciated:					
Buildings and improvements	3,592,428				3,592,428
Machinery and equipment	14,412				14,412
Subtotal	3,606,840				3,606,840
Accumulated depreciation:					
<b>Buildings and improvements</b>	1,242,718	88,219			1,330,937
Machinery and equipment	13,574	168			13,742
Subtotal	1,256,292	88,387			1,344,679
Net capital assets being depreciated	2,350,548	(88,387)			2,262,161
Net capital assets	\$ 2,384,848	\$ (88,387) \$	j	\$	2,296,461

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:	
General government	\$ 3,000
Public safety	39,845
Total governmental activities	\$ 42,845
Business-Type activities:	
Sewer	\$ 71,916
Water	16,471
Total Business-Type activities	\$ 88,387

### NOTE 5 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of the interfund balances as of February 28, 2005, is as follows:

Receivable fund	Payable fund	Amount
General Fund	Renaissance Zone Grant Fund	\$ 78

#### **Interfund Transfers**

**Transfers Out** 

	_									
Transfers In		General Fund	Major Streets Fund	Local Streets	Equipment Fund	Sewer Fund	Water Fund	R	Revolving Fund	Total
General Fund	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	18,372	\$ 18,372
Street Bond Fund		-	7,368	7,365	-	-	-		-	14,733
<b>Local Streets Fund</b>		-	15,000	-	-	-	-		-	15,000
Revolving Fund		36,053	-	-	5,500	1,100	1,100		-	43,753
Sewer Fund		-	-	-	-	-	-		13,663	13,663
Total	\$	36,053	\$ 22,368	\$ 7,365	\$ 5,500	\$ 1,100	\$ 1,100	\$	32,035	\$ 105,521

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### **NOTE 6 - LONG-TERM DEBT**

Bond and contractual obligation activity can be summarized as follows:

	Balance March 1, 2004		Additions	Reductions	F	Balance ebruary 28, 2005	Due within one year
Governmental activities							
General obligation bonds							
1997 Michigan Transportation Bonds	\$ 54,000	\$	-	\$ 12,000	\$	42,000	\$ 13,000
Installment purchase agreements							
Fire truck purchase contract	79,128		-	11,578		67,550	12,179
Loans							
Renaissance Zone Loan through							
Michigan Strategic Fund	-	,	439,362	-		439,362	15,416
Total Governmental activities	133,128		439,362	23,578		548,912	40,595
Internal service fund							
Backhoe installment purchase contract	57,534		-	12,719		44,815	13,171
Business type activities							
Revenue bonds							
1996 Sewer Bonds	63,000		-	21,000		42,000	21,000
1984 Sewer bonds	531,000		-	8,000		523,000	8,000
1997 Water and Sewer bonds	175,000		-	25,000		150,000	30,000
Total Business type activities	\$ 769,000	\$	-	\$ 54,000	\$	715,000	\$ 59,000
Total Long-Term Debt	\$ 959,662	\$	439,362	\$ 90,297	\$	1,308,727	\$ 112,766

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

Annual debt service requirements to maturity for the above obligation follows:

December 31,	Principal	Interest	Total
2006	\$ 112,766	\$ 39,106	\$ 151,872
2007	130,283	34,464	164,747
2008	112,432	29,680	142,112
2009	87,886	26,169	114,055
2010	85,742	23,349	109,091
2011	40,832	21,330	62,162
2012	41,832	20,858	62,690
2013	41,832	20,362	62,194
2014	42,832	19,845	62,677
2015	42,832	19,305	62,137
2016	43,832	18,742	62,574
2017	44,832	18,135	62,967
2018	44,832	17,505	62,337
2019	45,832	16,853	62,685
2020	39,130	16,155	55,285
2021	16,000	15,435	31,435
2022	18,000	14,670	32,670
2023	18,000	13,860	31,860
2024	19,000	13,028	32,028
2025	20,000	12,150	32,150
2026	21,000	11,227	32,227
2027	22,000	10,260	32,260
2028	23,000	9,248	32,248
2029	25,000	8,167	33,167
2030	25,000	7,042	32,042
2031	27,000	5,873	32,873
2032	28,000	4,635	32,635
2033	30,000	3,330	33,330
2034	31,000	1,958	32,958
2035	28,000	630	28,630
Totals	\$ 1,308,727	\$ 473,371	\$ 1,782,098

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### **NOTE 7 - SEGMENT INFORMATION**

The Village operates two funds which provide sewage and water services. Summary financial information for the sewer department is presented below:

#### **Condensed Statement of Net Assets**

	Sewer Fund	Water Fund
Assets		
Current assets	\$ 61,136 \$	79,847
Restricted assets	63,277	12,873
Capital assets	1,763,004	533,457
Total Assets	1,887,417	626,177
Liabilities		
Current liabilities	12,622	6,510
Noncurrent liabilities	640,000	75,000
Total Liabilities	652,622	81,510
Net Assets		
Invested in capital assets	1,123,004	458,457
Unrestricted	111,791	86,210
Total Net Assets	\$ 1,234,795 \$	544,667

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

### Condensed Statement of Revenue, Expenses, and Changes in Net Assets

	Sewer Fund	Water Fund
Sewer Charges	\$ 155,401 \$	131,314
Depreciation	(71,916)	(16,471)
Other operating expenses	(121,727)	(96,871)
Operating income	(38,242)	17,972
Nonoperating revenue (expense)		
Investment earnings	672	103
Interest expense	(30,308)	(5,538)
Transfers in	13,663	-
Transfers out	(1,100)	(1,100)
Total nonoperating revenue and expenses	(17,073)	(6,535)
Changes in net assets	(55,315)	11,437
Beginning net assets	1,290,110	533,230
Ending net assets	\$ 1,234,795 \$	544,667

### **Condensed Statement of Cash Flows**

	Sewer Fund	Water Fund
Net cash provided by (used in)		
Operating activities	\$ 34,775 \$	26,914
Noncapital financing activities	12,563	(1,100)
Capital and related financing activities	(72,116)	(18,092)
Investing activities	672	103
Net increase (decrease) in cash	(24,106)	7,825
Beginning cash and cash equivalents	125,090	68,080
Ending cash and cash equivalents	\$ 100,984 \$	75,905

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

#### **NOTE 8 - RESTRICTED ASSETS**

The balances of the restricted asset accounts in the enterprise funds are as follows:

Revenue bond restrictions \$ 40,244

#### **NOTE 9 - RISK MANAGEMENT**

Village of Howard City is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Village of Howard City obtains commercial insurance coverage through the Michigan Municipal League for all claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

#### **NOTE 10 - OTHER POST-EMPLOYMENT BENEFITS**

The Village has no post-retirement benefit plans at this time other than its pension plan.

Montcalm County, Michigan Notes to Basic Financial Statements For the year ended February 28, 2005

#### **NOTE 11 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS**

#### **Defined Benefit Pension Plan**

Plan Description--Village of Howard City participates in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer defined benefit pension plan that covers all employees of Village of Howard City. The system provides retirement, disability and death benefits to plan members and their beneficiaries. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at: 1134 Municipal Way, Lansing, Michigan 48917.

Funding Policy--The obligation to contribute to and maintain the system for these employees requires a contribution of 2.5 percent from all employees.

Annual Pension Costs --For year ended 2005, the Village of Howard City's annual pension cost of \$32,752 for the plan was equal to the required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2004, using the entry age normal method. Significant actuarial assumptions used include: (i) an 8.00 percent investment rate of return; (ii) projected salary increases of 4.50 percent per year; and (iii) 0.00 percent per year cost of living adjustments. Both determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percent of payroll on a closed basis. The remaining amortization period is 30 years.

Three year trend information as of December 31, 2004 follows:

	2004	2003	2002
Annual pension cost	\$ 32,752 \$	32,088 \$	23,184
Percentage of APC Contributed	100 %	100 %	100 %
Actuarial value of assets	\$ 738,285 \$	712,164 \$	692,220
Actuarial accrued liability	\$ 855,771 \$	839,768 \$	888,476
Unfunded AAL	\$ 117,486 \$	127,604 \$	196,256
Funded ratio	86.27 %	84.80 %	77.91 %
Covered payroll	\$ 245,794 \$	295,593 \$	288,835
UAAL as a percentage of covered payroll	47.80 %	43.17 %	67.95 %

#### **NOTE 12 - NET ASSETS PRIOR PERIOD ADJUSTMENT**

The entity wide net assets beginning balance was adjusted for the inclusion of infrastructure assets of \$869,780, accrued absences of \$17,671, and the Renaissance Zone Bond of \$439,362.

Required Supplemental Information

Montcalm County, Michigan General Fund Balance Sheet February 28, 2005

	2005	2004
ASSETS		
Cash	\$ 88,563	\$ 110,858
Due from other funds	78	2,234
TOTAL ASSETS	\$ 88,641	\$ 113,092
LIABILITIES AND FUND EQUITY		
LIABILITIES		
Accounts payable	\$ 5,618	\$ -
Due to other funds	-	4,915
Accrued wages payable	3,776	7,440
Payroll deductions payable	917	-
Deferred revenue	-	34,066
TOTAL LIABILITIES	 10,311	46,421
FUND BALANCES		
Fund balance	78,330	66,671
TOTAL LIABILITIES AND FUND BALANCES	\$ 88,641	\$ 113,092

Montcalm County, Michigan General Fund

Statement of Revenue, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended February 28, 2005 with comparative actual amounts for 2004

		Original	Fina	ıl		Variance with final	
		budget	budge		Actual	budget	2004
REVENUES							
Property Taxes							
Current real property taxes	\$	196,800 \$	191,922	\$	191,922	\$ -	\$ 174,287
Penalties and interest on taxes		50	-		22	22	27
Property tax administration fee		2,260	2,678		2,678	-	2,453
Total Property Taxes		199,110	194,600		194,622	22	176,767
Federal grants		-	270,514		304,580	34,066	-
State Grants							
State revenue sharing		140,000	138,533	1	138,533	-	146,407
Other state grants		2,180	1,715		1,715		2,131
Total State Grants		142,180	140,248		140,248	-	148,538
Licenses and Permits							
Non-business licenses and permits		750	640	1	950	310	810
Fines and Forfeitures Fines and forfeitures		5,500	1,089	ı	1,089	-	2,605
Charges for Services		05 000	02 700		05.000	4.050	00 000
Services rendered		95,000	93,709		95,668	1,959	96,288
Sales		4,000	18,343		18,278	(65)	1,545
Total Charges for Services		99,000	112,052		113,946	1,894	97,833
Interest and Rentals		000	040		070	000	200
Interest and dividends Rent		200 400	219		879	660	386
			2,600		2,600	- 000	2,400
Total Interest and Rentals		600	2,819	1	3,479	660	2,786
Other Revenue							
Reimbursements		2,872	3,166	i	3,166	-	2,170
Other		17,000	13,090		13,090	-	6,681
Contributions and donations		3,000	850	l	850	-	4,850
Total Other Devenue	·	22,872	17,106		17,106	_	13,701
Total Other Revenue			,		,		10,101

Montcalm County, Michigan General Fund

Statement of Revenue, Expenditures and Changes in Fund Balances - Budget and Actual February 28, 2005

	Original	Final		Variance with final	
	budget	budget	Actual	budget	2004
XPENDITURES	<u> </u>			<u> </u>	
General government					
Village Council	\$ 16,418 \$	10,673	\$ 10,740	(67) \$	8,562
Manager	63,151	24,146	65,839	(41,693)	46,116
Audit	900	1,700	1,700	-	900
Buildings and grounds	13,650	12,620	12,620	-	26,446
Attorney	12,000	18,820	24,438	(5,618)	9,220
Total General government	106,119	67,959	115,337	(47,378)	91,244
Public safety					
Police	195,393	202,817	197,099	5,718	186,990
Fire department	73,105	359,236	350,794	8,442	57,164
Total Public safety	268,498	562,053	547,893	14,160	244,154
Department of public works					
Department of public works	19,766	31,247	30,734	513	24,464
Sanitation	6,000	1,689	1,689	-	1,560
Total Department of public works	25,766	32,936	32,423	513	26,024
Recreation and culture					
Parks and recreation	16,990	15,811	12,886	2,925	20,360
Other governmental functions					
Insurance	40,000	38,141	38,141	-	39,735
OTAL EXPENDITURES	457,373	716,900	746,680	(29,780)	421,517
XCESS (DEFICIENCY) OF REVENUES OVER	40.000	00.100	00.010	<b>7</b> 4 <b>7</b> 6	04
XPENDITURES	12,639	22,168	29,340	7,172	21,523
THER FINANCING SOURCES (USES)					
Transfers in	-	-	18,372	18,372	-
Transfers out	(29,000)	(49,500)	(36,053)	13,447	(29,000
OTAL OTHER FINANCING SOURCES (USES)	(29,000)	(49,500)	(17,681)	31,819	(29,000
ET CHANGE IN FUND BALANCES	(16,361)	(27,332)	11,659	38,991	(7,477)
and balance of bankanian after a	66,671	66,671	66,671	-	74,148
und balance at beginning of year	/ -		,-		

Montcalm County, Michigan Major Street Special Revenue Fund Balance Sheet February 28, 2005

	2005	2005 2004	
ASSETS			
Cash	\$ 19,794	\$	11,979
LIABILITIES AND EUND DALANGES			
LIABILITIES AND FUND BALANCES			
LIABILITIES			
Due to other funds	\$ -	\$	6,155
FUND BALANCES			
Reserved for streets	19,794		5,824
TOTAL LIABILITIES AND FUND BALANCES	\$ 19,794	\$	11,979

Montcalm County, Michigan
Major Street Special Revenue Fund

Statement of Revenue, Expenditures and Changes in Fund Balances - Budget and Actual February 28, 2005

	Original and final			Variance with final	
	budget	Actual		budget	Prior year
EVENUE	<u> </u>				
Michigan transportation fund	\$ 115,000 \$	114,965	\$	35 \$	110,146
Interest and dividends	15	95		(80)	32
OTAL REVENUE	115,015	115,060		(45)	110,178
XPENDITURES					
Street construction	5,750	-		5,750	1,686
Street preservation	53,745	47,518		6,227	50,379
Traffic services	2,115	2,115		-	4,227
Winter maintenance	8,179	16,576		(8,397)	24,246
Administration and engineering	12,513	12,513		-	10,993
Miscellaneous	-	-		-	300
OTAL EXPENDITURES	82,302	78,722		3,580	91,831
(CESS (DEFICIENCY) OF REVENUES OVER					
(PENDITURES	32,713	36,338		(3,625)	18,347
THER FINANCING SOURCES (USES)					
Transfers in	_	_		_	1,500
Transfers out	(37,368)	(22,368)		15,000	(20,968)
OTAL OTHER FINANCING SOURCES (USES)	(37,368)	(22,368)		15,000	(19,468)
, ,	, ,			•	
ET CHANGE IN FUND BALANCES	(4,655)	13,970		11,375	(1,121)
und balance	5,824	5,824		-	6,945
und balance at end of year	\$ 1,169 \$	19,794	¢	11,375 \$	5,824

Nonmajor Governmental Fun	ds

Montcalm County, Michigan Nonmajor Funds Combining Balance Sheet February 28, 2005

	Special Revenue Funds				Debt Service Fund
	Local Street Fund		Locally Raised Streets Fund		Street Bond Fund
ASSETS					_
Cash	\$ 13,798	\$	37,802	\$	9,336
LIABILITIES AND FUND BALANCES LIABILITIES Due to other funds	\$ -	\$	-	\$	<u> </u>
FUND BALANCES Reserved for Streets Debt service	13,798 -		37,802 -		- 9,336
Capital projects TOTAL FUND BALANCES	13,798		37.802		9,336
TOTAL LIABILITIES AND FUND BALANCES	\$ 13,798	\$	37,802	\$	9,336

		Capital	Project Funds	_	
Re	volving F	und	Renaissance Grant Fund		Total
\$	-	\$	188	\$	61,124
\$	-	\$	78	\$	78
			_		51,600
	-		-		9,336
	-		110		110
			110		61,046
\$	-	\$	188	\$	61,124

Montcalm County, Michigan Nonmajor Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances February 28, 2005

	Snecial I	Revenue Funds	Debt Service Fund
	Local Street Fund	Locally Raised Streets Fund	Street Bond Fund
REVENUE			
Michigan transportation fund	\$ 47,307 \$	64,569	\$ -
Metro act	6,948	-	-
Interest and dividends	12	89	20
TOTAL REVENUE	54,267	64,658	20
EXPENDITURES			
Public Works	52,185	39,085	-
Debt service	<u>-</u>	-	14,751
TOTAL EXPENDITURES	52,185	39,085	14,751
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	2,082	25,573	(14,731)
OTHER FINANCING SOURCES (USES)			
Transfers in	15,000	-	14,733
Transfers out	(7,365)	-	-
TOTAL OTHER FINANCING SOURCES (USES)	7,635	-	14,733
NET CHANGE IN FUND BALANCES	9,717	25,573	2
FUND BALANCES, BEGINNING OF YEAR	4,081	12,229	9,334
FUND BALANCES, END OF YEAR	\$ 13,798 \$	37,802	\$ 9,336

	Capita		
Re	volving Fund	Renaissance Grant Fund	Total
\$	- \$	-	\$ 111,876
	-	-	6,948
	44	-	165
	44	-	118,989
	49,878	-	141,148
	-	-	14,751
	49,878	-	155,899
	(49,834)	_	(36,910)
	(10,001)		(00,010)
	43,753	-	73,486
	(32,036)	-	(39,401)
	11,717	-	34,085
	(38,117)	-	(2,825)
	38,117	110	63,871
\$	- \$	110	\$ 61,046

Montcalm County, Michigan Local Street Fund Balance Sheet February 28, 2005

		2005	5	2004
<u>ASSETS</u>				
Cash	\$	13,798	\$	9,272
LIABILITIES AND EUND DALANGES				
LIABILITIES AND FUND BALANCES				
LIABILITIES	_			- 404
Due to other funds	\$	-	\$	5,191
FUND BALANCES				
Fund balance		13,798		4,081
TOTAL LIABILITIES AND FUND BALANCES	¢	12 700	¢	0.272
TOTAL LIABILITIES AND FUND BALANCES	\$	13,798	Þ	9,272

Montcalm County, Michigan Local Street Fund

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended February 28, 2005 with comparative actual amounts for 2004

	Original and final		Variance with final	
	budget	Actual	budget	2004
REVENUE				
Michigan transportation fund	\$ 47,000 \$	47,307 \$	307 \$	44,684
Metro Act	6,948	6,948	-	1,604
Interest and dividends	11	12	1	11
TOTAL REVENUE	53,959	54,267	308	46,299
EXPENDITURES .				
Street construction	-	-	-	598
Street preservation	43,706	37,686	6,020	36,486
Traffic services	47	47	-	427
Winter maintenance	2,651	7,553	(4,902)	10,118
Administration and engineering	6,899	6,899	-	4,396
TOTAL EXPENDITURES	53,303	52,185	1,118	52,025
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	656	2,082	1,426	(5,726)
OTHER FINANCING SOURCES (USES)				
Transfers in	(15,000)	15,000	30,000	17,000
Transfers out	(7,365)	(7,365)	-	(7,365)
TOTAL OTHER FINANCING SOURCES (USES)	(22,365)	7,635	30,000	9,635
· · ·	•			•
NET CHANGE IN FUND BALANCES	(21,709)	9,717	31,426	3,909
Fund balance beginning of year	4,081	4,081	-	172
Fund balance end of year	\$ (17,628) \$	13,798 \$	31,426 \$	4,081

Montcalm County, Michigan Locally Raised Street Fund Balance Sheet February 28, 2005

		2005	2004
ASSETS		27.000 €	40.000
Cash	<u> </u>	37,802 \$	12,229
LIABILITIES AND FUND BALANCES			
FUND BALANCES			
Fund balance	\$	37,802 \$	12,229

Montcalm County, Michigan Locally Raised Street Fund

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended February 28, 2005 with comparative actual amounts for 2004

	Original and final budget	Actual	Variance with final budget	2004
REVENUE			•	
Taxes	\$ 64,569	\$ 64,569	\$ -	\$ 61,201
Interest and dividends	82	89	7	82
TOTAL REVENUE	64,651	64,658	7	61,283
EXPENDITURES				
Street construction	200	200	-	14,702
Street preservation	9,472	7,938	1,534	17,265
Administration and engineering	200	200	-	5,744
Street lighting	16,479	16,479	-	15,616
Capital outlay	17,118	14,268	2,850	-
TOTAL EXPENDITURES	43,469	39,085	4,384	53,327
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	21,182	25,573	4,391	7,956
OTHER FINANCING SOURCES (USES)				
Transfers out	-	-	-	(4,900)
NET CHANGE IN FUND BALANCES	21,182	25,573	4,391	3,056
Fund balance beginning of year	12,229	12,229	-	9,173
Fund balance end of year	\$ 33,411	\$ 37,802	\$ 4,391	\$ 12,229

Montcalm County, Michigan Street Bond Debt Service Fund Balance Sheet February 28, 2005

	2005	2004
ASSETS		
Cash	\$ 9,336 \$	9,334
LIABILITIES AND FUND BALANCES		
FUND BALANCES		
Fund balance	\$ 9,336 \$	9,334

Montcalm County, Michigan Street Bond Debt Service Fund

Statement of Revenues, Expenditures and Changes in Fund Balances

For the year ended February 28, 2005 with comparative actual amounts for 2004

	2005	2004
REVENUE		
Interest and dividends	\$ 20 \$	37
EXPENDITURES		
Principal	14,351	15,051
Fees	400	300
TOTAL EXPENDITURES	14,751	15,351
EXCESS (DEFICIENCY) OF REVENUES OVER		
EXPENDITURES	(14,731)	(15,314)
OTHER FINANCING SOURCES (USES)		
Transfers in	14,733	14,733
	·	
NET CHANGE IN FUND BALANCES	2	(581)
Fund balance beginning of year	9,334	9,915
<u> </u>	•	
Fund balance end of year	\$ 9,336 \$	9,334

Montcalm County, Michigan Revolving Fund Balance Sheet February 28, 2005

	20	05	2004
<u>ASSETS</u>			
Cash	\$ -	\$	35,373
Due from other funds	-		2,744
TOTAL ASSETS	\$ -	\$	38,117
LIABILITIES AND FUND BALANCES			
FUND BALANCES			
Fund balance	\$ -	\$	38,117

Montcalm County, Michigan Revolving Fund

Statement of Revenues, Expenditures and Changes in Fund Balances

For the year ended February 28, 2005 with comparative actual amounts for 2004

		2005		2004
REVENUE				
Interest and dividends	\$	44	\$	100
EXPENDITURES				
Audit		250		250
Attorney		-		524
Capital outlay		49,628		26,368
Principal		-		11,006
Interest		-		4,678
TOTAL EXPENDITURES		49,878		42,826
<b>EXCESS (DEFICIENCY) OF REVENUES OVER</b>				
EXPENDITURES		(49,834)		(42,726)
OTHER FINANCING SOURCES (USES)				
Transfers in		43,753		37,400
Transfers out		(32,036)		-
TOTAL OTHER FINANCING SOURCES (USES)		11,717		37,400
NET CHANGE IN FUND BALANCES		(38,117)		(5,326)
Fund balance beginning of year		38,117		43,443
Fried balance and of veer	•		•	20.447
Fund balance end of year	\$	-	\$	38,117

Montcalm County, Michigan Renaissance Grant Fund Balance Sheet February 28, 2005

	2005	2005	
<u>ASSETS</u>			
Cash	\$ 188 \$	5	188
Due from other funds	-		4,900
TOTAL ASSETS	\$ 188 \$	3	5,088
LIABILITIES AND FUND EQUITY			
LIABILITIES			
Due to other funds	\$ 78 \$	<u> </u>	4,978
FUND BALANCES			
Fund balance	110		110
TOTAL LIABILITIES AND FUND BALANCES	\$ 188 \$	5	5,088

Montcalm County, Michigan Renaissance Grant Fund

Statement of Revenues, Expenditures and Changes in Fund Balances

For the year ended February 28, 2005 with comparative actual amounts for 2004

	2005	2004
REVENUE		
Federal grants	\$ - \$	256,224
TOTAL REVENUE	-	256,224
<u>EXPENDITURES</u>		
Capital outlay	-	256,116
TOTAL EXPENDITURES	-	256,116
NET CHANGE IN FUND BALANCES	-	108
Fund balance beginning of year	110	2
Fund balance end of year	\$ 110 \$	110

Long-term	Debt S	chedules
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Montcalm County, Michigan Schedule of Bonded Debt \$516,000 Sewer System Revenue Bonds, Series 1986 February 28, 2005

Year ended	Interes Rat	January 1 Principal		July 1 Interest		January 1 Interest	Total		
2006	4.500%	\$ 21,000	\$	945	\$	945	\$ 22,890		
2007	4.500%	21,000		473		473	21,946		
Totals		\$ 42,000	\$	1,418	\$	1,418	\$ 44,836		

Montcalm County, Michigan Schedule of Bonded Debt \$585,000 Sewer System Revenue Bonds, Series 1994 February 28, 2005

Year ended February 29,	Interes Rate		April 1 Principal	_	ril 1 rest	October 1 Interest	Total
2006	4.500%	\$			767 \$	11,587	
2007	4.500%	Ψ	8,000	•	767 φ 587	11,407	30,994
2008	4.500%		9,000	-	407	11,205	31,612
2009	4.500%		9,000	-	205	11,003	31,208
2010	4.500%		10,000	-	003	10,777	31,780
2011	4.500%		10,000	-	777	10,553	31,330
2012	4.500%		11,000	-	553	10,305	31,858
2013	4.500%		11,000	-	305	10,057	31,362
2014	4.500%		12,000		057	9,788	31,845
2015	4.500%		12,000		788	9,517	31,305
2016	4.500%		13,000		517	9,225	31,742
2017	4.500%		14,000		225	8,910	32,135
2018	4.500%		14,000	-	910	8,595	31,505
2019	4.500%		15,000		595	8,258	31,853
2020	4.500%		16,000		258	7,897	32,155
2021	4.500%		16,000		897	7,538	31,435
2022	4.500%		18,000		538	7,132	32,670
2023	4.500%		18,000	-	132	6,728	31,860
2024	4.500%		19,000		728	6,300	32,028
2025	4.500%		20,000		300	5,850	32,150
2026	4.500%		21,000	5,	850	5,377	32,227
2027	4.500%		22,000	5,	377	4,883	32,260
2028	4.500%		23,000	4,	883	4,365	32,248
2029	4.500%		25,000	4,	365	3,802	33,167
2030	4.500%		25,000	3,	802	3,240	32,042
2031	4.500%		27,000	3,	240	2,633	32,873
2032	4.500%		28,000	2,	633	2,002	32,635
2033	4.500%		30,000	2,	002	1,328	33,330
2034	4.500%		31,000	1,	328	630	32,958
2035	4.500%		28,000		630	-	28,630
Totals		\$	523,000	\$ 222,	659 \$	210,892	\$ 956,551

Montcalm County, Michigan Schedule of Debt \$439,362 Renaissance Zone Loan February 28, 2005

Year ended	Interes	t				
February 29,	Rat	е	Principal	Inter	est	Total
2006	0.000%	\$	15,416	\$ -	\$	15,416
2007	0.000%		30,832	-		30,832
2008	0.000%		30,832	-		30,832
2009	0.000%		30,832	-		30,832
2010	0.000%		30,832	-		30,832
2011	0.000%		30,832	-		30,832
2012	0.000%		30,832	-		30,832
2013	0.000%		30,832	-		30,832
2014	0.000%		30,832	-		30,832
2015	0.000%		30,832	-		30,832
2016	0.000%		30,832	-		30,832
2017	0.000%		30,832	-		30,832
2018	0.000%		30,832	-		30,832
2019	0.000%		30,832	-		30,832
2020	0.000%		23,130	-		23,130
Totals	_	\$	439,362	\$ -	\$	439,362

Montcalm County, Michigan Schedule of Bonded Debt \$115,000 1997 Michigan Transportation Bonds February 28, 2005

	Year ended February 29,	Interes Rate	August 1 Principal	August 1 Interest	February 1 Interest	Total
	2006	5.050%	\$ 13,000	\$ 1,075	\$ 747 \$	14,822
	2007	5.100%	14,000	747	390	15,137
_	2008	5.200%	15,000	390	-	15,390
	Totals		\$ 42,000	\$ 2,212	\$ 1,137 \$	45,349

Montcalm County, Michigan Schedule of Bonded Debt \$190,000 Water and Sewer System Revenue Bonds, Series 1997 February 28, 2005

Year ended February 29,	Interes Rat	August 1 Principal	August 1 Interest	February 1 Interest	Total
2006	5.150%	\$ 30,000	\$ 3,915 \$	3,143	\$ 37,058
2007	5.200%	30,000	3,143	2,363	35,506
2008	5.200%	30,000	2,363	1,583	33,946
2009	5.250%	30,000	1,583	795	32,378
2010	5.300%	30,000	795	-	30,795
Totals		\$ 150,000	\$ 11,799 \$	7,884	\$ 169,683

Montcalm County, Michigan Schedule of Debt \$120,000 Fire Truck Installment Purchase Agreement February 28, 2005

Year ended	Interes	st			
February 29,	Rate		Principal	Interest	Total
2006	5.190%	\$	12,179	\$ 3,505 \$	15,684
2007	5.190%		12,811	2,873	15,684
2008	5.190%		13,475	2,209	15,684
2009	5.190%		14,175	1,509	15,684
2010	5.190%		14,910	774	15,684
Totals		\$	67,550	\$ 10,870 \$	78,420

Montcalm County, Michigan Schedule of Debt \$67,100 Backhoe Installment Purchase Agreement February 28, 2005

Year ended	Interes	st				
February 29,	Rate		Principal	Interest	Total	
2006	3.500%	\$	13,171	\$ 1,477	\$	14,648
2007	3.500%		13,640	1,008		14,648
2008	3.500%		14,125	523		14,648
2009	3.500%		3,879	74		3,953
Totals	•	\$	44,815	\$ 3,082	\$	47,897

#### AUDITORS' REPORTS

Certified Public Accountant

#### COMMUNICATION WITH AUDIT COMMITTEE OR ITS EQUIVALENT

To the Village Council
Village of Howard City
Montcalm County, Michigan

We have audited the general purpose financial statements of Village of Howard City, Montcalm County, Michigan for the year ended February 28, 2005, and have issued our report thereon dated July 1, 2005. Professional standards require that we provide you with the following information related to our audit.

#### Our Responsibility under Generally Accepted Auditing Standards

As stated in our engagement letter dated June 13, 2005, our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the general purpose financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, fraud, or other illegal acts may exist and not be detected by us.

As part of our audit, we considered the internal control of Village of Howard City. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Village of Howard City's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

#### Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Village of Howard City are described in Note 1 to the general purpose financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended February 28, 2005. We noted no transactions entered into by Village of Howard City during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

We encountered no significant difficulties in dealing with management in performing our audit.

This information is intended solely for the use of the Village Village Council and management of Village of Howard City and is not intended to be and should not be used by anyone other than these specified parties.

Douglas Wohlberg, CPA Byron Center, Michigan

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July 1, 2005

Certified Public Accountant

#### MANAGEMENT COMMENTS LETTER

To the Village Council Village of Howard City Montcalm County, Michigan

In planning and performing our audit of the financial statements of Village of Howard City for the year ended February 28, 2005 we considered its internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on internal control.

However, during our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 1, 2005 on the financial statements of Village of Howard City.

We will review the status of these comments during our next audit engagement. We have already discussed these comments and suggestions with Village personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations

Douglas Wohlberg, CPA Byron Center, Michigan

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July 1, 2005

#### MANAGEMENT COMMENTS LETTER

To the Village Council Village of Howard City Montcalm County, Michigan

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Prior comments and suggestions

We had no comments for the year ended February 29, 2004.

**Current comments and suggestions** 

- 1. The capture of property taxes for the Downtown Development Authority have not been calculated properly. I recommend that Village personnel be trained in this area and work with the Assessor and the County Treasurer to ensure that future property tax collections and captures are correct.
- The Equipment Fund charges rent for equipment usage by other funds. This is currently accounted for by hand. This could be accomplished more quickly and more accurately using a computerized bookkeeping program such as QuickBooks.
- 3. I recommend that the Village Council implement appropriate data backup policies and procedures for backing up all computer data and applications.
- 4. \$600 was paid to various employees from an account named "Manager's Incentives". The Village is not legally allowed to compensate employees in this manner. I recommend that the Village discontinue this practice.

Certified Public Accountant

# REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Village Council Village of Howard City Montcalm County, Michigan

We have audited the general purpose financial statements of Village of Howard City, Montcalm County, Michigan as of and for the year ended February 28, 2005, and have issued our report thereon dated July 1, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Compliance

As part of obtaining reasonable assurance about whether Village of Howard City's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards. Internal Control Over Financial Reporting

In planning and performing our audit, we considered Village of Howard City's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the audit committee, management, others within the organization, the Village Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Douglas Wohlberg, CPA Byron Center, Michigan

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July 1, 2005